



Instructional Leadership— A Definition

Instructional leadership is the practice of making and implementing operational and improvement decisions in the service of student learning.



## A False Dichotomy?

In practice, the division of the principalship into "instructional leadership" and "mere management" is a false dichotomy.

INSTRUCTIONAL LEADERSHIP





## Management is the Foundation

- You can be a manager without being an instructional leader, but...
- You can't be an instructional leader without being an effective manager
- Teachers can only improve their instruction with effective managerial support



## Who & What Are We Managing?

- Teachers are professionals
- Teaching is professional work
- Teachers must exercise professional judgment with a high degree of autonomy under conditions of uncertainty
- Improving teaching is mainly about improving professional judgment



## Journal

- How do I make a difference as a manager? What are some of the key ways I provide support for teaching and learning?
- How do I make a difference as an instructional leader? What are some of the key ways I provide leadership?

